

# Summary Revenue Outturn 2016-17

## Appendix C

	Budget			Net Performance		Gross Performance						Net Actual Variance 2016/17 £
	Original Budget 2016/17 £	Budget Changes 2016/17 £	Final Net Budget 2016/17 £	Net Outturn 2016/17 £	Actual Variance 2016/17 £	Expenditure			Income			
						Final Expenditure Budget 2016/17 £	Actual Expenditure 2016/17 £	Expenditure Variance 2016/17 £	Final Income Budget 2016/17 £	Actual Income 2016/17 £	Income Variance 2016/17 £	
Education (DSG Funded)	-720,890	0	-720,890	-720,890	0	95,330,200	98,453,234	3,123,034	-96,051,090	-99,174,124	-3,123,034	0
Corporate Director - Communities	196,100	0	196,100	198,187	2,087	262,100	250,067	-12,033	-66,000	-51,880	14,120	2,087
Adult Social Care	34,934,090	2,138,920	37,073,010	37,532,521	459,511	49,657,970	50,950,456	1,292,486	-12,584,960	-13,417,936	-832,976	459,511
Care Commissioning, Housing & Safeguarding	4,325,450	-395,140	3,930,310	3,836,934	-93,376	10,904,040	11,683,782	779,742	-6,973,730	-7,846,848	-873,118	-93,376
Childrens Services	15,045,770	-732,670	14,313,100	14,201,631	-111,469	14,973,870	16,054,002	1,080,132	-660,770	-1,852,371	-1,191,601	-111,469
Education	9,086,000	1,870,710	10,956,710	10,933,340	-23,370	14,303,800	14,150,864	-152,936	-3,347,090	-3,217,525	129,565	-23,370
ASC Efficiency Programme	0	0	0	0	0	0	0	0	0	0	0	0
Prevention and Developing Community Resilience	719,910	24,570	744,480	727,759	-16,721	1,190,520	1,165,239	-25,281	-446,040	-437,481	8,559	-16,721
<b>Communities</b>	<b>63,586,430</b>	<b>2,906,390</b>	<b>66,492,820</b>	<b>66,709,481</b>	<b>216,661</b>	<b>186,622,500</b>	<b>192,707,644</b>	<b>6,085,144</b>	<b>-120,129,680</b>	<b>-125,998,163</b>	<b>-5,868,483</b>	<b>216,661</b>
Corporate Director - Environment	170,930	0	170,930	161,505	-9,425	170,930	161,505	-9,425	0	0	0	-9,425
Highways & Transport	5,534,540	-97,930	5,436,610	5,300,896	-135,714	10,889,410	11,233,619	344,209	-5,452,800	-5,932,723	-479,923	-135,714
Planning & Countryside	3,675,880	152,740	3,828,620	3,552,008	-276,612	5,369,540	5,559,646	190,106	-1,540,920	-2,007,638	-466,718	-276,612
Culture & Environmental Protection	21,256,250	120,630	21,376,880	21,527,188	150,308	28,136,640	27,708,912	-427,728	-6,759,760	-6,181,724	578,036	150,308
<b>Environment</b>	<b>30,637,600</b>	<b>175,440</b>	<b>30,813,040</b>	<b>30,541,598</b>	<b>-271,442</b>	<b>44,566,520</b>	<b>44,663,683</b>	<b>97,163</b>	<b>-13,753,480</b>	<b>-14,122,085</b>	<b>-368,605</b>	<b>-271,442</b>
Chief Executive	520,920	-10,000	510,920	488,500	-22,420	510,920	489,100	-21,820	0	-600	-600	-22,420
Customer Services	1,892,770	151,190	2,043,960	1,943,980	-99,980	40,966,570	43,300,747	2,334,177	-38,922,610	-41,356,767	-2,434,157	-99,980
Finance	2,116,340	179,590	2,295,930	2,305,340	9,410	4,078,780	4,032,078	-46,702	-1,782,850	-1,726,738	56,112	9,410
Human Resources	976,980	-18,030	958,950	912,423	-46,527	1,289,390	1,305,848	16,458	-330,440	-393,426	-62,986	-46,527
ICT & Corporate Support	2,547,010	20,390	2,567,400	2,545,557	-21,843	3,464,860	3,437,655	-27,205	-897,460	-892,099	5,361	-21,843
Legal Services	946,570	5,350	951,920	1,172,892	220,972	1,122,450	1,388,743	266,293	-170,530	-215,850	-45,320	220,972
Public Health & Wellbeing	-80,000	-17,690	-97,690	-97,686	4	6,091,710	6,114,281	22,571	-6,189,400	-6,211,967	-22,567	4
Strategic Support	2,959,420	1,540	2,960,960	2,870,002	-90,958	3,307,640	3,706,886	399,246	-346,680	-836,884	-490,204	-90,958
Corporate Programme Management	130,930	2,510	133,440	133,777	337	133,440	133,777	337	0	0	0	337
<b>Resources</b>	<b>12,010,940</b>	<b>314,850</b>	<b>12,325,790</b>	<b>12,274,785</b>	<b>-51,005</b>	<b>60,965,760</b>	<b>63,909,115</b>	<b>2,943,355</b>	<b>-48,639,970</b>	<b>-51,634,330</b>	<b>-2,994,360</b>	<b>-51,005</b>
Movement Through Reserves	-117,000	-1,752,110	-1,869,110	-1,869,201	-91	-1,869,110	-1,869,201	-91	0	0	0	-91
Capital Financing & Management	9,274,460	-220,520	9,053,940	9,167,304	113,364	9,457,790	16,028,969	6,571,179	-403,850	-6,861,665	-6,457,815	113,364
Risk Management	1,424,050	-1,424,050	0	0	0	0	0	0	0	0	0	0
<b>Capital Financing and Risk Management</b>	<b>10,581,510</b>	<b>-3,396,680</b>	<b>7,184,830</b>	<b>7,298,103</b>	<b>113,273</b>	<b>7,588,680</b>	<b>14,159,768</b>	<b>6,571,088</b>	<b>-403,850</b>	<b>-6,861,665</b>	<b>-6,457,815</b>	<b>113,273</b>
<b>Total</b>	<b>116,816,480</b>	<b>0</b>	<b>116,816,480</b>	<b>116,823,967</b>	<b>7,487</b>	<b>299,743,460</b>	<b>315,440,210</b>	<b>15,696,750</b>	<b>-182,926,980</b>	<b>-198,616,243</b>	<b>-15,689,263</b>	<b>7,487</b>

## Appendix D

### Summary Capital Outturn 2016-17

#### *Summary of Budget Changes, Spend and Commitments by Service*

Service Area	Original Budget 2016/17	Slippage from 2015/16	Other Agreed Changes to 2016/17 Budget (2)	Revised Budget for 2016/17 (1)	Total Expenditure 2016/17	Under/ (Over) spend	Outstanding Commitments at 31/3/17	Under/ (Over) spend adjusted for commitments
	£	£	£	£	£	%	£	%
<b>COMMUNITIES DIRECTORATE</b>								
Adult Social Care	888,360	359,650	64,010	1,312,020	1,202,167	8.4%	7,266	7.8%
Care Commissioning, Housing & Safeguarding	2,593,500	1,238,110	806,240	4,637,850	1,578,499	66.0%	192,868	61.8%
Children's Services	20,000	35,960	(21,500)	34,460	22,250	35.4%	-	35.4%
Education Services	14,823,010	273,970	(5,809,400)	9,287,580	8,390,707	9.7%	999,964	-1.1%
<b>Total for Communities Directorate</b>	<b>18,324,870</b>	<b>1,907,690</b>	<b>(4,960,650)</b>	<b>15,271,910</b>	<b>11,193,623</b>	<b>26.7%</b>	<b>1,200,098</b>	<b>18.8%</b>
<b>ENVIRONMENT DIRECTORATE</b>								
Culture & Environmental Protection (CEP)	456,450	787,890	41,190	1,285,530	448,549	65.1%	215,910	48.3%
Highways & Transport	16,735,670	1,661,070	(533,510)	17,863,230	17,404,729	2.6%	1,134,595	-3.8%
Planning & Countryside	362,630	178,850	0	541,480	328,772	39.3%	54,131	29.3%
<b>Total for Environment Directorate</b>	<b>17,554,750</b>	<b>2,627,810</b>	<b>-492,320</b>	<b>19,690,240</b>	<b>18,182,050</b>	<b>7.7%</b>	<b>1,404,637</b>	<b>0.5%</b>
<b>RESOURCES DIRECTORATE</b>								
Chief Exec	45,000	8,090	0	53,090	1,888	96.4%	-	96.4%
Finance	25,000	23,970	(34,740)	14,230	0	100.0%	30	99.8%
ICT and Corporate Support	2,296,090	294,300	(232,080)	2,358,310	1,450,584	38.5%	837,564	3.0%
Legal Services	0	1,930	0	1,930	2,174	-12.6%	0	-12.6%
Strategic Support	151,000	155,160	46,725	352,885	188,925	46.5%	0	46.5%
Customer Services	0	(33,730)	73,030	39,300	17,780	54.8%	0	54.8%
<b>Total for Resource Directorate</b>	<b>2,517,090</b>	<b>449,720</b>	<b>-147,065</b>	<b>2,819,745</b>	<b>1,661,352</b>	<b>41.1%</b>	<b>837,594</b>	<b>11.4%</b>
<b>Totals</b>	<b>38,396,710</b>	<b>4,985,220</b>	<b>-5,600,035</b>	<b>37,781,895</b>	<b>31,037,024</b>	<b>17.9%</b>	<b>3,442,329</b>	<b>8.7%</b>
<i>Revised budget includes additional grants and contributions received and/or allocated in 2016/17, less funds refiled into 2017/18</i>								

### ***Explanation of Other Changes Agreed to 2016/17 Budget***

	£	Approved by
<b>COMMUNITIES DIRECTORATE</b>		
<b>ASC:</b>		
Increase in grant funding for OT Equipment	87,000	CSG 20-10-16
Spend on OT Equipment offset by "recycling payment" for resale of equipment to store	364,250	CSG 13-1-17
Budget for Telecare, Equipment and adaptations and supported living reprofiled to 2017/18	(387,240)	CSG 13-1-17
<b>CCHS:</b>		
2015/16 underspend on Home Repair Assistance Grant transferred to corporate allocation	(74,550)	CSG 24-5-16
Additional budget to increase supply of Temporary Accommodation (remaining £1m to be spent in 17/18)	2,000,000	Executive 28-7-16
Reprofiling of part of budget for Four Houses Corner redevelopment	(1,300,000)	CSG 22-9-16
Reprofiling of budget for Care Director	(20,000)	CSG 13-1-17
S106 funds allocated for purchase of DYSOs for use as temporary accommodation	136,770	CSG 15-7-15
S106 Funds allocated for redevelopment of 1 Bath Road for use as temporary accommodation	43,350	
S106 funds for First Step West Berkshire	20,670	FM, HoS and Portfolio Holder
<b>Childrens Services:</b> - MASH budget transferred to property services	(21,500)	CSG 24-5-16
<b>Education Services:</b>		
MASH budget transferred from Childrens Services	21,500	CSG 24-5-16
Transfer from Corporate Allocation to Property Services for Corporate Furniture budget	15,000	CSG 24-5-16
Allocation of addition Maintenance Grant from the Department for Education	242,000	CSG 18-7-16
Reprofiling to 2017/18 mainly re Highwood Copse and Theale Primary	(6,090,450)	CSG 13-1-17
Additional external funding allocated at year end	2,550	Finance Manager & HoS
	<b>(4,960,650)</b>	
<b>ENVIRONMENT DIRECTORATE</b>		
<b>Highways:</b>		
Additional budget for purchase of land for LRIE access	1,111,000	Executive 24-3-16
Minibuses to replace subsidised bus services funded from revenue and S106	204,000	CSG 18-7-16
Additional Highways maintenance grants	459,000	CSG 18-7-16
Installation of LED Lighting in Northcroft Multi Storey Car Park funded from revenue savings	37,490	Finance Manager & HoS
Funds reprofiled to 2017/17 re the Kings Road Link, Tull Way Attenuation Pond and Paices Hill Footway	-2,125,000	CSG 13-1-17
Removal of budget for Great Shefford Flood Alleviation due to change in Environment Agency priorities	-220,000	CSG 13-1-17
<b>CEP:</b>		
external funding for electric vehicle charge points for Environmental Health and Licensing pool cars	14,210	Finance Manager & HoS
Spend on Museum budget funded from additional grant received in the year	26,980	Finance Manager & HoS
	<b>-492,320</b>	
<b>RESOURCES DIRECTORATE</b>		
<b>Finance:</b>		
Transfers from Corporate Allocation to fund items listed above	(109,290)	CSG 24-5-16
2015/16 underspend on Home Repair Assistance Grant (CCHS) transferred to corporate allocation	74,550	CSG 24-5-16
<b>ICT:</b>		
Transfer from Corporate Allocation for replacement of Capital One Server	22,430	CSG 24-5-16
Reprofiling of Council funding and increase in external funding for Superfast Broadband	(254,510)	CSG 20-10-16
<b>Strategic Support:</b>		
Contribution from corporate allocation to fund Newbury CCTV	13,830	CSG 24-5-16
Contribution from S106 to fund newbury CCTV	5,000	CSG 24-5-16
transfer from Parish Planning budget to Corporate Allocation to Fund corporate furniture replacement	(15,000)	CSG 24-5-16
additional funds applied from former LAA reward grant for Greenham Common Trust partnership projects	42,895	Finance Manager & HoS
<b>Customer Services:</b>		
Transfer from corporate allocation to cover 2015/16 overspend on Agresso ERM project	33,730	CSG 24-5-16
Transfer from corporate allocation for upgrade of Qmatic system]	13,250	CSG 18-7-16
Transfer from corporate allocation for 2016/17 costs of new HR Payroll system	26,050	CSG 22-9-16
	<b>-147,065</b>	
<b>Totals</b>	<b>-5,600,035</b>	

## Appendix E

# Summary of Revenue Budget Movements – Outturn 2016-17

Service	Original Net Budget £000	Current Net Budget £000	Variance £000	Explanation of Significant Budget Changes
Dedicated Schools Grant	(721)	(721)	0	
Corporate Director - Communities	196	196	0	
Adult Social Care	34,934	37,073	2,139	£1.712m brought forward budgets agreed by FAGG covering: Care Act Funding and unspent budgets to be used for New Ways of Working £900k and Transforming Lives project £220k, DOLS £35k, National Living Wage £571k. £657k from Care Commissioning, Housing & Safeguarding (CCHS) relating to Supporting People (SP) transfer of clients. (£25k) to Resources Directorate for additional post in contact centre due to a change in the call routing for Adult Social Care. (£28k) to Care Commissioning, Housing & Safeguarding (CCHS) investment for Deprivation of Liberty Safeguarding (DOLS) post. (£46k) Better Care Fund allocation for Young Carers moved to Children's Services. £120k severance payments. (£115k) Revenue cost of capital for the Berkshire Community Equipment Store. (£135k) carry forward agreed by FAGG. (£1k) carry forward Government Grant relating to 2017-18.
Care Commissioning, Housing & Safeguarding	4,325	3,930	(395)	(£657k) to ASC relating to Supporting People (SP) transfer of clients. £52k brought forward, Prevention of Homelessness Grant. £28k Deprivation of Liberty Safeguarding (DOLS) post, investment from ASC. £142k funding for Step by Step and Bramblings service transition. £78k severance payments. £3k Direct payment client support transfer from Education. (£41k) of carry forward amounts agreed by FAGG
Children's Services	15,046	14,313	(733)	£48k brought forward, Ofsted improvement Additional Expenditure Budget (AEB) awarded in 2015-16. £20k brought forward, Adoption Support Grant. £46k Better Care Fund allocation for Young Carers moved from Adult Social Care. £101k severance payments. (£60k) carry forward agreed by FAGG (£888k) carry forward Government Grant relating to 2017-18
Education	9,086	10,957	1,871	£67k Transfer of Asset Management staff (2 fte) from Resources Directorate to Education. £74k brought forward of Special Educational Needs and Disability (SEND) Grant. £28k brought forward Supported SEN Employment Grant. £92k Redundancy budgets added. £13k from reserves to fund investment property project. (£3k) Direct payment client support transfer to CCHS. (£22k) Remaining balance of transition funding carry forward 2017/18 £1,623M from reserves to fund Excalibur - JOG
Prevention and Developing Community Resilience	720	744	25	£149k of brought forward Troubled Families funding (£125k) carry forward troubled families grant into 2017-18
<b>Communities</b>	<b>63,586</b>	<b>66,493</b>	<b>2,907</b>	
Corporate Director	171	171	0	
Highways & Transport	5,535	5,437	(98)	Transition Funding and Grant Brought Forward, transfer of commuted Newbury Racecourse
Planning & Countryside	3,676	3,829	153	Budgets brought forward from 15/16 for specific projects plus transfer of \$106 for Grounds Maintenance, plus cross service budget move
Culture & Environmental Protection	21,256	21,377	121	Transfer to Capital Financing
<b>Environment</b>	<b>30,638</b>	<b>30,813</b>	<b>175</b>	
Chief Executive	521	511	(10)	
Customer Services	1,893	2,044	151	Transfer of Admin post from ASC and FERIS grant funding, severance payments
Finance	2,116	2,296	180	Staff movement to Property
Human Resources	977	959	(18)	Severance payment
Information Technology	2,547	2,567	20	Reversal of one off virement, severance payments
Legal	947	952	5	Severance payment
Public Health	(80)	(98)	(18)	Transfer of budget from reserves
Strategic Support	2,959	2,961	2	Transition Funding
Transformation Programme	131	133	2	Transition Funding
<b>Resources</b>	<b>12,011</b>	<b>12,326</b>	<b>315</b>	
Movement through Reserves	-117	-1,869	-1,752	Movement through reserves of all budget changes
Capital Financing & Management	9,274	9,053	-221	Revenue contribution to capital financing
Risk Management	1,424	0	-1,424	£500k in respect of the risk reserve for Children's Services plus part year funding applied to service budgets
<b>Capital Financing &amp; Risk Management</b>	<b>10,581</b>	<b>7,184</b>	<b>(3,397)</b>	
<b>Total</b>	<b>116,816</b>	<b>116,816</b>	<b>0</b>	